

THE SUNY

Upstate

Medical University

INITIATIVE

In September 2007, Dr. David Smith, president of SUNY Upstate Medical University, presented an intriguing vision for growth to the community.

Dubbed the *Upstate Medical University Initiative*, the plan outlined the "bricks and mortar" necessary for SUNY Upstate to become an even stronger resource for the region.

The capital projects outlined in the original report (see inside pages) are ambitious, but they are not out of reach. In fact, since the plan was unveiled more than half the total needed funding has been secured or authorized.

Each project in the Upstate Initiative is based on existing accomplishment. For example: the plan to expand lab space springs from SUNY Upstate's NIH-funded research which has doubled in the last 10 years. The plan for a Cancer Center is rooted in our being named in the top six percent of hospitals nationwide for cancer care.

In addition to growth for our campus, this initiative holds promise for the nearly 2 million people in SUNY Upstate's 17-county service area.

As Dr. Smith stated in his letter to the campus community, there are three overarching goals that will be served by this vision:

SUNY Upstate will be an even stronger economic engine for the region.

Today, we are the region's leading employer. Of our 7,000 employees, half are directly involved in patient care through University Hospital. Others are involved in research, teaching, and support. This year, our operations, including new construction jobs, are estimated to infuse \$1.67 billion into the state economy. Our plans will create even more jobs and opportunities.

We plan to grow our student body to serve New York State.

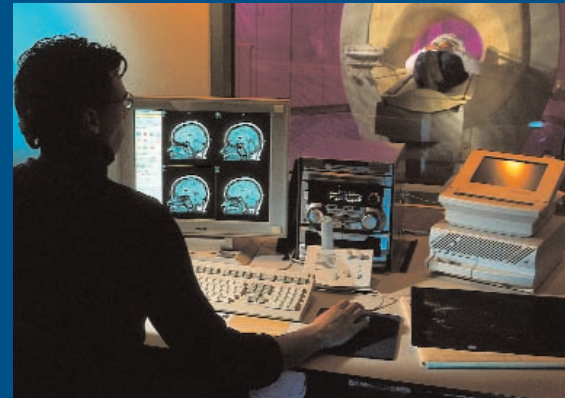
Each degree and certificate program is aimed at meeting the health care needs of our region. In the past three years, we have added six educational programs, and will accept students into two more degree programs by 2009. We also plan to expand our student body by 30 percent to meet the need for doctors, nurses and other professionals. At a time when young professionals are leaving the region in dramatic numbers, SUNY Upstate brings them here for education and keeps many of them here for rewarding careers.

We will draw professionals to Central New York.

Strong programs draw strong professionals. SUNY Upstate has built a reputation in many vital areas. Becoming a stronger campus and healthcare resource will, in turn, draw professionals, students, and patients here.

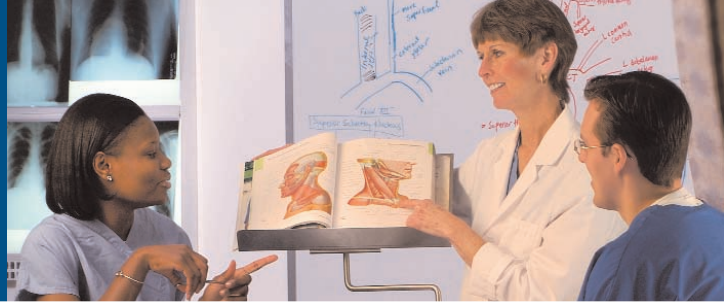
The Initiative is emerging at a time of renewal on campus. The strategic planning effort, now in its second year, has involved hundreds of employees and volunteers, and the recent confirmation of the university's values provide a strong platform for growth. This, combined with the physical structures that reflect strengths and services, SUNY Upstate will be able to realize its greatest potential.

A Responsive Plan to Meet the Needs of the Central New York Region: Growth for Research, Education and Health Care





THE SUNY Upstate Medical University INITIATIVE



Growth for Research, Education & Health Care



Research Expansion

The Institute for Human Performance was designed to be built upon for future growth. Now the time is at hand. New lab and office space is needed to attract new researchers as well as to accommodate current investigations. In addition, our ability to accept biomedical graduate students is defined by our lab space.

Funding Secured \$72 million



50 New Student Housing Units

Our students study and pursue clinical and lab work at all hours and need safe, convenient housing. This housing would place up to 100 students – year round – in downtown Syracuse.

\$9 million



Land and Building Purchase

SUNY Upstate must expand its tight urban footprint. The purchase of five acres would allow us to expand our land-locked campus to best serve the needs of our patients and students.

\$10.3 million



New Child Care Center

With more than 7,000 employees and students, many of whom have young families, day care close to work and school is highly attractive. In addition, day care which offers extended hours and sick child care is a vital service for those moving to Syracuse and who may not

have support networks. The current facility is one of the few in the area to achieve accreditation by the National Association for the Education of Young Children, but can only accommodate 66 children, 6:45 a.m. to 5:30 p.m.

To Open October 2008

\$5 million

New Academic Building

In the past three years, SUNY Upstate has launched six new education programs and is planning for three more degree programs to start by 2009. We have launched a recruitment effort for 46 new faculty to increase the ratio for basic science instruction and are committed to the national call to grow our colleges by 30 percent to meet the region's health care needs. This building is essential for meeting our current and future educational goals.

Funding Secured

\$20 million

Silverman Hall

Built in 1927 as a hospital, the current home of the College of Health Professions has not had a significant renovation since the 1980s. The mixed-use building includes classrooms, practice labs, computer center, student lounge, faculty offices and administration.

\$20 million



Campus Life Center

In our recent strategic planning study, improved campus facilities – particularly those that support community engagement – were considered essential. A good facility is also vital to recruitment: every one of our students has attended another college prior to Upstate and we must meet their expectations for a livable campus.

\$15 million



Critical Maintenance and Renovation

Weiskotten Hall – our historic campus home – must continue to be renovated to include more state-of-the-art labs and other facilities. In addition, asbestos and lead removal and demolition to become ADA compliant is needed in several areas of the building.

Funding Secured

\$15.7 million

Campus Safety and Signage

Improvements are needed to our overall lighting and way-finding signage.

\$0.5 million





Above far left: SUNY Upstate is dedicated to growing its student body by 30 percent to address our region's critical shortages of caregivers. **Above left:** Weiskotten Hall: More than one-third* of the physicians practicing in Central New York are graduates of the College of Medicine at SUNY Upstate Medical University. (* 1,102 of 3,190 total CNY physicians) **Above center:** University Hospital: The region's only Level 1 trauma center, this 366-bed hospital has specialty services including the NYS DOH centers for AIDS, burn, poison, sexual assault forensics, stroke and trauma care. **Above right:** The architect's rendering of University Hospital's vertical expansion, including the Golisano Children's Hospital opening in 2009.

Clinical Skills Assessment Center

Each year, 80 SUNY Upstate medical students complete their third and fourth clinical years at our Binghamton Campus. Clinical skills training, which allows students to practice on models and patient actors, is an essential part the national curriculum as well as the US Medical Licensing Exam. Our proposal is to renovate space in Binghamton's Keeler Building.

\$1.5 million



Binghamton Castle

Renovate the historic "Castle on the Hill" to be a home to our clinical campus activities, including the training of 80 third- and fourth-year medical students and as the site of our Physician Assistant degree program, which plans to accept its first students in 2009.

Phase I Funding Secured \$20 million

Ambulatory Care & Teaching Facility



Each year, SUNY Upstate's University Hospital sees 380,000 patients scattered among its eight outpatient clinical sites. This essential structure will house the majority of outpatient services – including surgery and radiology – in a patient-friendly environment which will have covered walkways to the main hospital and convenient parking.

The new facility will also provide state-of-the art clinical sites for teaching our students.

\$150 million



Heart Center

This center-within-the-hospital will bring together heart-related activities, resulting in streamlined patient service and enhanced practitioner collaboration.

Bonding Authorized \$15 million

Cancer Center

As one of the most common, chronic diseases in New York state, cancer is second only to heart disease as the leading cause of death. This new facility will provide exceptional multidisciplinary care, uniting key services for the patient. It builds on our achievement on being named among the top six percent of cancer care facilities nationwide by the Commission on Cancer of the American College of Surgeons.



\$38.5 million

Single Patient Rooms

When University Hospital was constructed in 1964, two- and four-patient rooms were the norm. Today, private rooms are essential for more than patient comfort—they meet regulatory standards and reduce the chance of infection. This plan would convert more than 120,000 square feet of inpatient space.

Bonding Authorized

\$50 million

Supporting Patient Treatment

University Hospital plans to renovate the following critical areas:

- Radiology (bi-plane neuro-intervention, which replaces surgery and long hospital stays, and digital imaging upgrades)
- Operating Room (intra-operative MR, interventional and minimally-invasive surgery equipment)
- Emergency Room (usage is up among all age groups; an expansion would reduce diversions, especially at the region's only pediatric emergency room.)
- Clinical Pathology (a significant renovation will take advantage of huge advances in technology and help keep us abreast of service volume.)



\$48 million

Bridge to Crouse Hospital

University Hospital and next-door neighbor Crouse already collaborate on 20 functions. A bridge would improve daily interaction between the two hospitals for patients and practitioners alike.



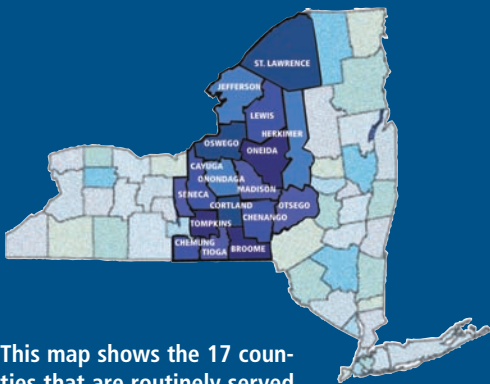
\$1.5 million

Electronic Medical Record Infrastructure

Critical for meeting the needs of patients across all our clinical sites, EMR reduces the chance for error, redundant services, as well as transcription fees. It increases patients access to their own records and provides an essential connection for referring doctors.

\$18.2 million

Latest photo here.



This map shows the 17 counties that are routinely served by University Hospital/SUNY Upstate Medical University.

This publication is first in a series of materials to describe the aspects of our strategic planning process.

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SUNY Upstate is surrounded by a supportive community. A prime example is the outpouring of interest and commitment for our Golisano Children's Hospital due to open in 2009.



THE SUNY
Upstate Medical University
INITIATIVE

Projects by priority

CAMPUS

| | |
|--|-----------------------|
| IHP Research Expansion & renovations | \$72 million |
| Student Housing | \$9 million |
| Land & Building Purchase | \$10.3 million |
| New Child Care Center | \$5 million |
| New Academic Building | \$20 million |
| Campus Life Center | \$15 million |
| Silverman Hall | \$20 million |
| Critical Maintenance & Renovation | \$15.7 million |
| Clinical Skills Assessment Center | \$1.5 million |
| Binghamton "Castle" | \$20 million |
| Campus Safety & Signage | \$0.5 million |
| Five year maintenance & ADA compliance | \$3.8 million |

UNIVERSITY HOSPITAL

| | |
|--|-----------------------|
| Ambulatory Care & Teaching Facility | \$150 million |
| Heart Center | \$15 million |
| Cancer Center | \$38.5 million |
| Single Patient Room renovation | \$50 million |
| Ancillary Patient Treatment Services | \$48 million |
| Bridge to Crouse Hospital | \$1.5 million |
| Electronic Medical Record Infrastructure | \$18.2 million |
| Critical upgrades and system maintenance | \$25 million |

Total Proposed Upstate Initiative Capital Projects: **\$539 million**

Capital and bonding support achieved in recent budget cycle: **\$280 million**

State University of New York



Upstate Medical University