December tends to be a busy month for many of us and this year is no exception. The Medical Staff office has been working hard to prepare for the 2014 Annual Medical Staff Meeting. We are excited to inform you that our keynote speaker is

**Dr. James Merlino, the Chief Experience Officer of the Cleveland Clinic Health System.**

He is the founder and the current President of the Association for Patient Experience and a recognized world leader in the field of patient experience. In 2013, Health Leader Magazine named him one of “20 People Who Make Health Care Better.”

In his presentation to the combined Upstate Medical Staff, Dr. Merlino will outline important reasons why engaging in patient experience is crucial at a time when patients, businesses, and payers will have greater ability to view and analyze physician performance, likely leading to greater consumerism in healthcare.

In essence, everyone’s bottom line will be affected - even yours - unless proven principles of success can be applied.

Having had the opportunity to attend the Patient Experience Seminar at the Cleveland Clinic this May with my colleagues, there was unanimous agreement that the messages delivered are powerful and the journey described intriguing. There was no claim of being perfect and having an answer to everything, but there was no doubt that there is a practical road map for change and transformation on how to put patients first.

Patients make a connection between how they are treated and how they perceive their quality of care. Perception becomes reality!

We sincerely invite you to attend the annual Medical Staff Meeting on **December 2 at 17:30 in the Weiskotten Hall, 9th floor Cafeteria.**

Again, this is a unique opportunity to learn important and practical lessons that have proven to work and we highly encourage you to mark your calendar for this event.
James Merlino, MD, is the Chief Experience Officer of the Cleveland Clinic health system, and is a practicing staff colorectal surgeon in the Digestive Disease Institute. He is also the founder and current president of the Association for Patient Experience.

Partnering with key members of the Clinic leadership team, he helps to improve communication with physicians and employees, and to drive employee engagement strategies. He is a recognized world leader in the emerging field of patient experience.

Dr. Merlino believes that all employees are caregivers and partners in delivering great patient care to positively impact the patient experience. He believes the guiding principle of ‘Patients First’ requires more than world-class clinical care . . . it requires care that addresses every aspect of a patient’s encounter [with Cleveland Clinic], including the patient’s physical comfort as well as educational, emotional and spiritual needs. Ultimately, he believes Patients First is about treating your patients the way you would want your family members to be treated. Dr. Merlino will be at SUNY Upstate Medical University on Tuesday, December 2, 2014 speaking to various groups throughout the hospital.

Dr. Merlino is the keynote speaker at the Annual Medical Staff Meeting Tuesday, December 2, 2014 @ 5:30pm
Wieskotten Hall 9th Floor Cafeteria. Food and beverages will be served.

I WANT YOU TO MAKE LOTS OF MISTAKES
ANTHONY P. WEISS, MD, MBA

My son Theo plays soccer. He is good at it, good by external, third-party, people-who-know-about-these-things standards, not just proud dad standards. He is five, filled with pure energy, and loves the game. Watching him play is one of the greatest joys in my life.

He plays at a local soccer club in Syracuse, one that I had heard about when I was in Boston, because the coach (Richard Shaw) wrote a superb book on youth soccer available on Amazon. Theo’s fall indoor season started a few weeks ago, and at the first session Coach Richard sat the kids down for some sage wisdom before they started their dribbling skills. His advice? "I want to see you try new things out there. I want to see you make lots of mistakes. Lots of them."

What a perfect, refreshing, liberating way to teach. This is a safe place. Try new things. Make mistakes. Learn from them. It's ok. More than ok, it's the way we do things here. Because by trying new things you will go from good to great. And your passion will remain high.

How many of you received this instruction when you were a kid? I'd assume not too many. Like most physicians, the message you heard was fairly consistent, from high school biology to organic chemistry to gross anatomy. "There’s a certain way we do things. It's been the way we've done things since the ancient Greeks. Learn the right answer and don't do anything too radical." The need for perfection is a dual edged sword, it can motivate us, but it can also be a fear-inducing burden, stultifying any attempts to change.

This way we’ve done things generally works well. It’s gotten all of us to where we are today. It's gotten our organization to where it is today. But for each of us to improve, and for Upstate as a whole to improve, we need to try new things. New approaches to care, new ways of interacting, new technologies, new structures. And we will make mistakes. You will make mistakes. I will make mistakes.

That is ok. It's more than ok, it needs to become an anticipated part of the way we do things here. As long as we can look at these errors, learn from them, and quickly try something else. This is what great organizations do, they build safe spaces to be new-thing-trying, mistake-making, learning organizations.

My son fell on his bum several times that night, trying a scissors move and his step-over. No one was seriously hurt. He had an awesome time. And he learned a valuable lesson that I know will serve him well in life, whether he plays in the World Cup or becomes a doctor.
## The Schwartz Center Rounds®

A multidisciplinary forum where caregivers discuss social and emotional issues that arise in caring for patients

### Heartbreak with Non-Accidental Trauma

**Tuesday, December 2, 2014**  
3:45 pm – 4:45 pm  
**East Tower 10405 A & B**  
**All Staff Invited**  
**Refreshments Served**

**Panelists:**  
Jessica Scanlon, LMSW  
Terry Davis, RN  
**Physician, TBD**

**Facilitated by:**  
Louise Prince, MD

- Hurt children, dying children, parents or other caregivers suspected of causing trauma - these tragedies call on our depths of caring, compassion and professionalism.

- The Schwartz Rounds multi-disciplinary case presentations and discussions provide the safe, confidential forum for sharing reactions, expressing frustrations, or grieving.

- The Schwartz Rounds are open to all staff of University Hospital: Physicians, residents, faculty, nurses, students, therapists, social workers, spiritual care, housekeeping and other support staff. They are not open to the public.

- For more information, please contact  
  Rev. Virginia Lawson, PhD, Coordinator, lawsonv@upstate.edu, 464-5596.

**Continuing Medical Education (CME) credits available**

The Schwartz Center Rounds program at Upstate was initiated by the Dr. Daniel Burdick Compassionate Care Fund, established in 2013 by a generous founding gift from the children of Daniel and Billie Burdick. The gift honored Dr. Burdick’s compassion for both patients and caregivers throughout his medical career as a surgical oncologist and general surgeon, and his foresight in recognizing the emotional toll of serious illness on care providers.

Rounds are continuing thanks to administrative support with additional funding from  
The **Friend In Deed Fund** and  
The **Advocates of Upstate Medical University and The Upstate Medical Staff Fund**

---

<table>
<thead>
<tr>
<th>Name</th>
<th>Discipline</th>
</tr>
</thead>
<tbody>
<tr>
<td>John Brown, CRNA</td>
<td>Anesthesiology</td>
</tr>
<tr>
<td>Joshua LaBarge, CRNA</td>
<td>Anesthesiology</td>
</tr>
<tr>
<td>Heather Lorenc, MD</td>
<td>Family Medicine</td>
</tr>
<tr>
<td>Maria Aquilino, NP</td>
<td>Medicine</td>
</tr>
<tr>
<td>Namita Chittoria, MD</td>
<td>Medicine</td>
</tr>
<tr>
<td>Michelle Dart, NP</td>
<td>Medicine</td>
</tr>
<tr>
<td>Madeline Farchione, PA</td>
<td>Medicine</td>
</tr>
<tr>
<td>Adham Jurdi, MD</td>
<td>Medicine</td>
</tr>
<tr>
<td>Kelly Leonard, PA</td>
<td>Medicine</td>
</tr>
<tr>
<td>Christopher Norman, NP</td>
<td>Medicine</td>
</tr>
<tr>
<td>Jill Weatherly, PA</td>
<td>Medicine</td>
</tr>
<tr>
<td>Christine Kirkman, NP</td>
<td>Neurology</td>
</tr>
<tr>
<td>Betty Guisinger, CNM</td>
<td>OB/GYN</td>
</tr>
<tr>
<td>Monika Kolloori, MD</td>
<td>Ophthalmology</td>
</tr>
<tr>
<td>Ryan Connolly, PA</td>
<td>Orthopedics</td>
</tr>
<tr>
<td>Dongmei Huang, MD</td>
<td>Pediatrics</td>
</tr>
<tr>
<td>Laura Rice, MD</td>
<td>Radiology</td>
</tr>
</tbody>
</table>
## MEC Members

**Bettina Smallman, MD**: Medical Staff President, Chair, Medical Executive Committee  
(Pediatric Anesthesiology)  
**Mitchell Brodey, MD**: Medical Staff Vice-President (Medicine)  
**Robert Kellman, MD**: Medical Staff Vice-President (Otolaryngology)  
**Satish Krishnamurthy, MD**: Medical Staff Treasurer (Neurosurgery)  
**Colleen E. O’Leary, MD**: Medical Staff Past President (Anesthesiology)  
**EX-OFFICO, NON VOTING MEMBERS**  
Nancy Daoust, MS, FACHE; Chief Administrative Officer, Upstate University Hospital at Community General  
Gregory Eastwood, MD; Interim President, SUNY Upstate Medical University  
Beth Erwin, CPCS, CPMSM; Director, Medical Staff Services  
Sarah Fries, NP; Associate Director of Nursing for Advanced Practice Services  
William Grant, EDD; Interim Associate Dean for Graduate Medical Education  
Bonnie Grossman, MD; Associate Medical Director (Emergency Medicine)  
John McCabe, MD; Chief Executive Officer (Emergency Medicine)  
Nancy Page, RN; Chief Nursing Officer  
Paul Seale, FACHE; Chief Operating Officer  

**AD HOC, NON VOTING MEMBERS**  
Robert Carhart, MD; Chair, Credentials Committee (Medicine)  
David Duggan, MD; Dean, College of Medicine, SUNY Upstate Medical University; (Medicine)  
Anthony Weiss, MD; Chief Medical Officer and Medical Director (Psychiatry)  

## SCIP 2 – Prophylactic Antibiotic Selection for Surgical Patients

A goal of prophylaxis with antibiotics is to use an agent that is safe, cost effective, and has a spectrum of action that covers most of the probable intraoperative contaminants for the operation.

For colon surgery and hysterectomies cephalosporins and anaerobic coverage is required.

## Newly Elected Members At-Large

We are pleased to announce 5 new Members-at-Large to the Medical Executive Committee who will start their term January 2015.

Our congratulations are extended to:

**Downtown Campus:**
- Tanya George, MD  
  Medicine (Hospitalist)  
- Lynn Cleary, MD  
  Medicine (Internal)  
- Rolf Grage, MD  
  Radiology

**Community Campus:**
- Timothy Creamer, MD  
  Medicine (Hospitalist)  
- Po Lam, MD  
  Surgery

The Medical Staff is very fortunate to have a tremendous breadth of talent among our members combined with their strong commitment to be part of important medical staff issues. We are looking forward to a busy and productive year. Welcome Aboard!