New York State Department of Health  
Delivery System Reform Incentive Payment Program (DSRIP)  

May 15, 2014  
Letter of Intent  
Central New York Coordinated Care Network (CCCN)  

PPS Contact Information  
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Proposed PPS Geographic Area/Counties  
1. Cayuga  
2. Cortland  
3. Madison  
4. Oneida  
5. Onondaga  
6. Oswego  

PPS participants  
Public Hospital & Affiliated Practice Plan  
SUNY Upstate University Hospital  
Upstate University Medical Associates at Syracuse, Inc.  

Community Hospitals (continued)  
Oswego Hospital  

Federally Qualified Health Centers (FQHC)  
East Hill Family Medical, Inc.  
Family Health Network of Central New York, Inc.  
Finger Lakes Migrant Health d/b/a Fingerlakes Community Health  
Northern Oswego County Health Services, Inc.  
Utica Community Health Center (Rochester Primary Care Network)  
Syracuse Community Health Center, Inc.  

Certified Home Health Agencies  
VNA Homecare  
CCH Homecare and Palliative Services, Inc.  
St. Camillus Home Care Agency  
HCR Home Care  
Oswego Health Home Care  

Managed Long Term Care Plan  
VNA Homecare Options, LLC  

Community Hospitals  
Cortland Regional Medical Center  
Crouse Hospital  
Mohawk Valley Health System  
Oneida Healthcare  

Skilled Nursing Facilities  
The Centers at St. Camillus  
Upstate Services Group, LLC  
Central Park Rehabilitation and Nursing Center  
Van Duyn Home and Hospital
Skilled Nursing Facilities (continued)
Cortland Park Rehabilitation and Nursing Center
Colonial Park Rehabilitation and Nursing Center
Seneca Hill Manor, Inc.
Elderwood at Liverpool (Birchwood)

Behavioral Health
Hutchings Psychiatric Center
Commonwealth Place (Crouse)
Syracuse Community Health Center, Inc.

Health Homes
Health Homes of Upstate New York
Onondaga Case Management Services, Inc.
Health Home Network, LLC
AIDS Community Resources, Inc.

Hospice and Palliative Care
Hospice of Central New York

Other
Health eConnections/ RHIO Central New York
Conifer Park
Onondaga County Health Department

Oswego Health, Inc.
Rural Metro Ambulance Services

Community Agencies
Rescue Mission
Salvation Army
ARISE Child and Family Service, Inc.
ACR Health

Hillside Children's Center; an affiliate of Hillside
Family of Agencies
Resource Center for Independent Living, Inc.
Upstate Cerebral Palsy

Retail Pharmacy
Kinney Drugs, Inc.

Vendor/DME
Upstate Home Care
University Dialysis Center
Lincare, Inc.

Managed Care Organization
Total Care
United Health Care

Letter of Intent

The Central New York Coordinated Care Network (CCCN) intends to be a Performing Provider System (PPS) that applies for Delivery System Reform Incentive Payments (DSRIP) under the New York State Medicaid Waiver.

CCCN intends to rely upon objective data sources to define and update community needs. In advance of the planning process, CCCN has identified the following conditions as the most compelling causes of morbidity, mortality, and avoidable hospital utilization in populations served by CCCN members.

- Cardiac conditions
- Respiratory conditions
- Diabetes
- Behavioral health needs
- Renal conditions
CCCN recognizes these conditions are often interrelated; that these conditions may be associated with social, economic, and lifestyle circumstances of individuals and groups; and that care coordination may involve multiple clinical and community modalities.

PPS focus areas are expected to include primary care access and integrated networks, care transitions, and case management. With a focus on populations covered by Medicaid or without insurance, CCCN expects to measure process and outcome improvements for populations cared for by CCCN members. The populations span all age groups, from infants through the aged.

The participants listed above have entered into this non-binding Letter of Intent in order to continue the development of the PPS in Central New York. Other participants may be identified during the PPS planning process to address specific community-based needs and to support innovative strategies for improving care for special needs populations.

CCCN recognizes that patients are at the center of the caring process and that care processes should be improved through effective collaborations among multiple providers in targeted communities. CCCN expects to develop the PPS based upon the principles of fairness, shared goals, mutual respect, and trust. CCCN intends to develop a shared governance model. What is now an informal organization will become more formal, and CCCN expects to make commitments that determine the PPS’ organizational structure, its contractual relationships, and its care coordination goals.

Some of the organizations identified above have been in discussions with other organizations regarding the development of separate PPS applications within the Central New York region. These include prospective PPS networks lead by St. Joseph’s Hospital Health Center, Auburn Community Hospital, and the Faxton St. Luke’s Healthcare.

All the signatories to this non-binding Letter of Intent wish it to be known that they advocate the alignment of prospective sub-regional PPS networks into a single, larger Central New York PPS. Accordingly, the signatories, through an ad hoc Steering Committee to be named, have agreed to work in good faith toward that end at the earliest reasonable opportunity.

Signature

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Print Name

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Print Title

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Date

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